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### COMMERCE

#### (Three hours)

(Candidates are allowed additional 15 minutes for only reading the paper.

They must NOT start writing during this time.)

Answer Question 1 from Part I and five questions from Part II.

The intended marks for questions are given in brackets [].

### PART I (20 Marks)

#### Answer all questions.

#### Question 1

Answer briefly each of the questions (i) to (x).

- (i) What is the meaning of business environment?
- (ii) Enumerate the main forms in which financial assistance from a commercial bank may be available.
- (iii) Write any two features of principles of management.
- (iv) What is *factoring*?
- (v) Distinguish between gross working capital and net working capital.
- (vi) State any two points of distinction between recruitment and selection.
- (vii) Differentiate between bearer debentures and registered debentures.
- (viii) In the context of right shares, bring out the meaning of pre-emptive right.
- (ix) What is marketing research?
- (x) Mention any two specific differences between product and service.

#### This Paper consists of 3 printed pages and 1 blank page.

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## PART II (60 Marks)

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# Answer any five questions.

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Qu	Answer any five questions.					
(a)	Explain why management is considered to be an art.	[4]				
(b)	State and explain any four principles of F.W. Taylor.	[8]				
Qu	tion 3					
(a)	Disunguish between fixed capital and working capital of a ousiness concern.	[3]				
(b)	What are <i>equity shares</i> ? Explain <i>any three</i> advantages of issuing equity shares from the point of view of a company.					
(c)	Briefly explain <i>any five</i> factors to be considered while preparing a suitable capital plan.	[5]				
Qu	stion 4					
(a)	What are sweat equity shares?	[3]				
(b)	List any four features of NEFT.	[4]				
(c)	Briefly explain any five external factors of micro-environment of business.	[5]				
Qu	stion 5					
(a)	Distinguish between centralisation and decentralisation.	× [3]				
(b)	Write <i>four</i> methods by which the objectives of consumer protection can be achieved.					
(c)	Describe any five qualities of a good leader.	[5]				
Ou	stion 6	1				
(a)	Explain any three barriers to communication.	[3]				
(b)	Explain the features of <i>planning</i> as a function of management.	[4]				
(c)	Explain the various steps involved in the process of organising.	[5]				
Qu	stion 7	* .				
-	e short notes on:					
(a)	Maslow's theory of needs.	[4]				
(b)	Line and staff organisation.	[4]				
(c)	Modern concept of marketing.	[4]				



	Ques	tion 8		
	(a)	Explain any three elements of Promotion Mix.		[3]
	(b)	Explain the meaning of:		[4]
		(i) SMS alert		
		(ii) Fayol's principle of centralization		
4	(c)	Explain any five sources of external recruitment.	<u>۱</u>	[5]
, .	Quest	tion 9		
	(a)	Write the meaning of the following types of plans:		[3]
		(i) Policy	•	н 
		(ii) Procedure		τ.
		(iii) Method		
	(b) ·	Explain any four functions of a supervisor.		[4]
	(c)	What is <i>packaging</i> ? Explain <i>three</i> functions of packaging.	3	[5]

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